

2025

info@hdevri.org

Annual Report

Inclusivity, Integrity & Innovation



**HUMAN DEVELOPMENT
RESEARCH INITIATIVE**

Our goal is to empower youth and advance human development, so we foster strong partnerships and collaboration with our members and stakeholders.

TABLE OF CONTENTS

<u>FOREWORD FROM THE PRESIDENT</u>	01
<u>INTRODUCTIONS</u>	02
<u>VISION</u>	03
<u>MISSION</u>	03
<u>CORE VALUES</u>	04
<u>STRATEGIC PRIORITIES AND OBJECTIVES</u>	04
<u>SECRETARIAT</u>	06
<u>COMMUNICATIONS</u>	09
<u>RESEARCH & PUBLICATIONS</u>	14
<u>EVENTS</u>	20
<u>KEY ACTIVITIES AND PROGRAMS</u>	22
<u>CHALLENGES AND LESSONS LEARNED</u>	26
<u>OUTLOOK FOR 2026</u>	26
<u>ACKNOWLEDGEMENTS</u>	27
<u>MEMBERS & PARTNERS, PROJECTS</u>	28

FOREWORD FROM THE PRESIDENT

As President of the Human Development Research Initiative (HDRI), I am pleased to present our Annual Report, which reflects a year of consolidation, growth, and deepened impact. The past year has demonstrated both the complexity of the challenges facing our societies and the critical importance of youth-led, evidence-based, and rights-centred action.

Throughout the reporting period, HDRI strengthened its role as a platform for research, civic engagement, and advocacy. Our activities addressed key human development priorities, including human rights, climate justice, youth participation, and inclusive governance. Guided by our strategic vision, we worked to ensure that young people are not only beneficiaries of policies but active contributors to shaping them.

This year also marked an important phase in HDRI's institutional development. We invested in internal governance, transparency, and organizational sustainability, recognizing that credibility and impact depend on strong structures and accountable leadership. The dedication of our board members, team, volunteers, and members has been instrumental in advancing our mission and expanding the organization's reach.

None of our achievements would have been possible without the trust and collaboration of our partners, supporters, and communities. I extend my sincere gratitude to all those who contributed their time, expertise, and commitment to HDRI's work over the past year.

As we look ahead, HDRI remains committed to advancing human development through research, youth empowerment, and advocacy. We will continue to strengthen our impact, foster meaningful partnerships, and ensure that our work contributes to more just, inclusive, and sustainable societies.

On behalf of the organization, I thank you for your continued support and interest in HDRI's work.

Gurgen Petrosyan

President

Human Development Research Initiative (HDRI)

INTRODUCTIONS

The year 2025 marked a significant milestone in the development of the Human Development Research Initiative (HDRI). As a youth-led and values-driven organization, HDRI continued to strengthen its role as a platform for research, advocacy, and civic engagement, with a clear focus on human rights, sustainable development, climate justice, and inclusive governance.

Throughout the year, HDRI consolidated its organizational structures, expanded its membership base, and enhanced the quality and reach of its activities across local, regional, and international levels. Guided by evidence-based research and participatory approaches, the organization implemented initiatives that amplified youth voices, fostered cross-sectoral dialogue, and contributed to policy-relevant discussions in Europe and beyond.

2025 was also a year of institutional maturity. HDRI invested in internal governance, transparency, and accountability, ensuring that its operations reflect the principles it promotes externally. Strategic partnerships with civil society organizations, academic institutions, and public stakeholders further strengthened HDRI's capacity to deliver impact-driven outcomes and to position itself as a credible actor in the human development ecosystem.

This Annual Report provides an overview of HDRI's key achievements, challenges, and lessons learned during 2025. It reflects the collective efforts of our board members, team, volunteers, partners, and members, whose commitment and expertise continue to drive the organization forward. As we look ahead, HDRI remains committed to empowering young people, advancing research-informed action, and contributing to more just, inclusive, and sustainable societies.

VISION

HDRI envisions a world where human development is grounded in human rights, social justice, and sustainability, and where young people are recognized as key actors in shaping inclusive, democratic, and resilient societies. We strive for societies in which evidence-based decision-making, civic participation, and intergenerational solidarity drive equitable development at local, regional, and global levels.

MISSION

The mission of the Human Development Research Initiative (HDRI) is to advance human development through research, youth empowerment, and advocacy. HDRI works to generate and disseminate knowledge, strengthen youth-led civic engagement, and promote rights-based, inclusive, and sustainable policies. Through research, capacity-building, and cross-sectoral cooperation, HDRI aims to bridge the gap between evidence, practice, and policy while amplifying the voices of young people and communities, particularly those facing structural inequalities.



CORE VALUES

Inclusion: We ensure that all young people, especially those with fewer opportunities, have equal access to our programs, decision-making processes, and opportunities for participation.

Gender Equality: We promote fairness and equity across all our activities, fostering an environment where everyone, regardless of gender, can contribute, lead, and thrive.

Sustainability: We are committed to environmentally responsible practices and long-term social impact, integrating sustainable principles into all aspects of our work.

Youth Empowerment: We place young people at the center of our initiatives, building their skills, leadership, and capacity to drive positive change in their communities and beyond.

STRATEGIC PRIORITIES AND OBJECTIVES

1. Human Rights

Priority: Promote and protect human rights, with focus on marginalized and underrepresented communities.

Objectives:

- Conduct research and produce evidence-based policy recommendations.
- Support youth-led advocacy and civic engagement initiatives.
- **Alignment:** Supports the EU Human Rights and Democracy Action Plan and UN Sustainable Development Goal (SDG) 16 on peace, justice, and strong institutions.

2. Climate Justice and Sustainability

Priority: Integrate climate action with social equity and sustainable development.

Objectives:

- Empower young people to engage in environmental governance.
- Promote research and awareness on climate justice issues.
- **Alignment:** Contributes to the European Green Deal, SDG 13 (Climate Action), and SDG 10 (Reduced Inequalities).

3. Youth Participation and Civic Engagement

Priority: Strengthen youth involvement in democratic governance and decision-making processes.

Objectives:

- Create inclusive platforms for youth consultation and dialogue.
- Build leadership and civic capacity among young people.
- **Alignment:** Linked to EU Youth Strategy 2019-2027 and Council of Europe youth participation standards.

4. Research, Knowledge Production, and Policy Engagement

Priority: Generate evidence-based knowledge to inform practice and policy.

Objectives:

- Produce high-quality publications, policy briefs, and research outputs.
- Facilitate collaboration between researchers, policymakers, and civil society.
- **Alignment:** Supports Horizon Europe research priorities and promotes evidence-informed policymaking across Europe.



SECRETARIAT

Brief Description of Secretariat

The Secretariat coordinates HDRI's day-to-day activities, ensuring internal cohesion and communication within and between departments. It also liaises with external partners, recruits new team members and promotes the organisation's visibility.

Organisational Management

Throughout the 2025/2026 year, the overall activities of HDRI were effectively managed and coordinated by the secretariat which consists of the president, secretary general and operations officer. With HDRI being made of the Events department, the Research and Publications department, and the Communications department, the micro activities of each of these departments were managed by the head of department or lead who are also part of the Board of Directors.

While the Events Director headed the affairs of the Events department and coordinated two Events officers, the Communications Director led the communications department that consisted of one other volunteer (a Communications Officer). The Research and Publications department was co-led by the Research and Publications Director and the Thematic Index lead. While the Research and Publications Director coordinated the researchers, research coordinators and interns of all HDRI's five thematic areas of focus, the Thematic Index Lead focused on supervising and coordinating research activities linking to the launching of HDRI's new Bi-annual Thematic Index in January 2026.

Administration and Coordination

The Secretariat oversaw the activities of all departments in HDRI throughout the year. Through the weekly secretariat meetings and shared documentations on google workspace, the secretariat and the Board of Directors were clearly informed and able to keep track of every department's ongoing activities. This enabled effective communication and coordination not just within departments but also between departments.

At the micro or departmental level, department heads or directors/ leads were allowed to independently decide on when to meet and how to effectively and efficiently run the activities of their department to achieve results. For instance, unlike the secretariat with a weekly meeting scheduled for Friday afternoons, each department director or lead is allowed to meet with its members when need be.

Internal Processes and Planning

During the 2025/2026 year, the HDRI's secretariat continued to strengthen its internal systems, planning frameworks, and organisational processes to support high-quality research, effective coordination, and strategic growth. The secretariat successfully coordinated the day-to-day administrative, research, and partnership activities, ensuring smooth implementation of planned activities. The core functions included interdepartmental coordination, administrative support for research teams, and routine communication with team members and external stakeholders. Operational performance improved through clearer workflows, better documentation, and increased responsiveness. Weekly internal review meetings to assess progress were organised, addressing bottlenecks, and ensuring timely implementation of deliverables.

These efforts contributed to improved efficiency and better coordination between within and between departments.

Volunteer Management

With HDRI being a fully volunteer youth-led organisation, this came with pros and cons throughout the 2025/2026 year. Since the majority of the volunteers are students, or young professionals with other life commitments, this part-time opportunity was ensured to be flexible with the work load for each week mounting to a maximum of 20 hours as stipulated in the initial agreements signed by each team member. However, in terms of cons, the weekly commitment expected from each team member was not always respected by all. This resulted in missed deadlines and delay in HDRI's activities. A notable example in which lack of sufficient volunteer commitment resulted in delay in HDRI's activities during this year was the organisation of the 2025 Youth Assembly. Such setbacks not only posed a challenge to the secretariat's activities but also impaired HDRI's commitment to continuously contribute to human development through advocacy and research.

Compliance and Documentation

HDRI through its secretariat is committed to upholding the highest standards of ethical research practice and operational transparency. For the 2025/2026 fiscal year, HDRI operated in full adherence to all applicable French and international regulations governing nonprofit organisations. This included compliance with national labor laws, financial reporting requirements, data protection statutes, and sector-specific policies relevant to human development and social science research. Fortunately, no violations or jurisdictional non-compliance issues were recorded during the year.

Also, all HDRI research publications adhered to standard research and publications ethics. This was achieved by ensuring all researchers strictly went through and followed global and HDRI's research guidelines so as reinforcing standards of research integrity, confidentiality, and responsible conduct. In addition, the secretariat and HDRI as a whole continuously strengthened its data governance framework by implementing controlled access protocols for internal and external collaborators. To ensure compliance culture across the organisation, an onboarding meeting was organised by the secretariat for all new team members to share with them HDRI's working ethics, walk them through our workspace and address any concerns.

Several policies and operational documents were created and updated to support compliance and organisational efficiency, including; the researchers' tracking list, HDRI handbook, HDRI onboarding checklist, HDRI research activities document. To ensure all documents were fully and accurately archived as needed, the secretariat organised the digital workspace, standard naming and ensured version-control for internal documents.

Internship

With its new international internship programme that commenced in July 2025, the secretariat has been able to recruit an intern of the events department and 10 research Interns and organised three successful rounds of research internship cycles between July 2025 and January 2026. These interns came from different geographical locations including Italy, France and Bosnia. Although the Paris Institute of Political Science was the primary academic institution for a majority of these interns, others came from institutions such as Università Degli Studi di Milano, University of Fribourg and the University of Genoa. To ensure the opportunity of gaining practical experience in research and other activities is available and reaches a wider scope of students, HDRI through its secretariat will be launching internships in other departments of the organisation and reaching out to other universities for collaboration in 2026.

COMMUNICATIONS

Department overview

The Communications Department shapes HDRI's voice, drives visibility across platforms, and ensures internal cohesion, managing external media and digital relations while supporting internal communications to keep members aligned.

Current priorities for next year include, in order of importance :

1. Unify HDRI's visual identity with a consistent logo available in high-quality, editable formats (.psd), and standardized layouts for recurring posts.
2. Implement internal communications initiatives in coordination with a more structured organizational chart, provided by the Secretariat
3. Strengthen the website by removing advertising banners
4. Create and launch an internal event calendar and specific communications on content requests
5. Recruit a communications intern

D+100: Main results

Operative since September 2025, the communications team has produced major deliverables during its first 100-day mandate:

- In three months, the team produced half of all posts published in 2025.
- Average posting frequency up 191% compared to previous comms team → (0,7 v. 0,24 post per day)
- Most active on LinkedIn, with 37 posts and
- +187 followers from September.
- During the new communications department mandate, highest engagement rates of the year on LinkedIn.

Month	Sum of Impressions	Sum of Engagement rate
01 - January	2623	0.072027179
02 - February	2126	0.182580505
03 - March	1348	0.190275706
05 - May	43765	0.329975615
06 - June	6649	0.384439314
07 - July	17732	0.276864786
08 - August	13744	0.969518406
09 - September	9366	0.718856581
10 - October	8098	1.244976502
11 - November	4273	1.349107959
Grand Total	109724	5.718622553

The followers growth was lower than the previous trend between May-July, presumably due to an inorganic expansion of the audience.

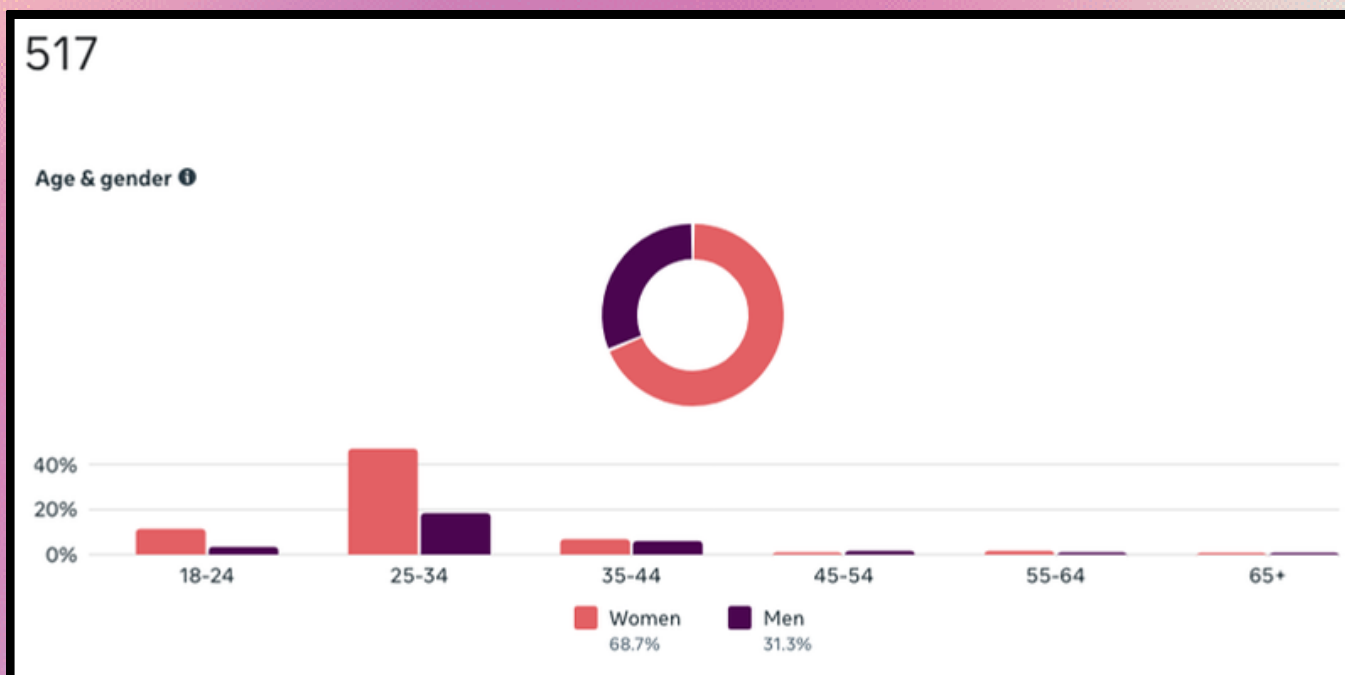
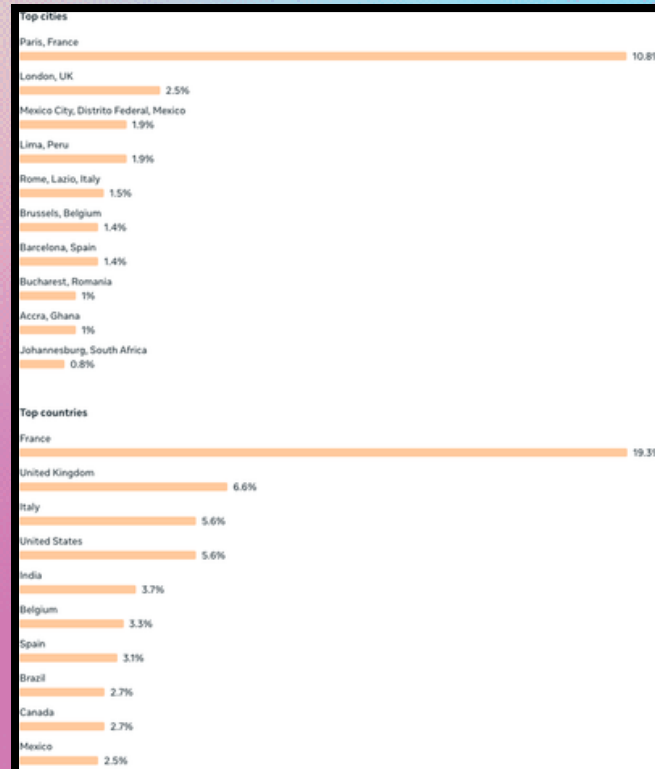
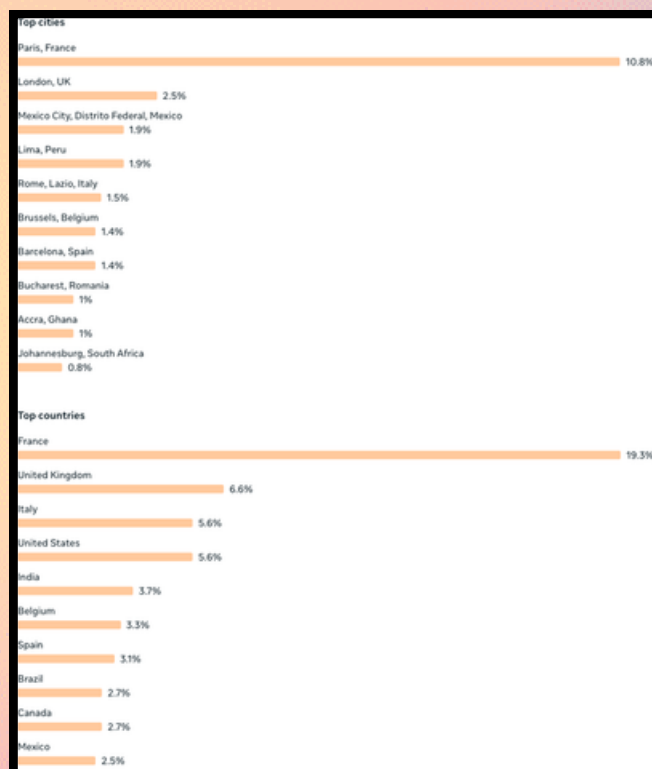
The communications department observed a significant discrepancy between the increase in followers and the limited number of posts during this inactive period.

Post number - LinkedIn		Data	
Month	Total	Month	Sum of Organic followers
01 - January	2	01 - January	54
02 - February	2	02 - February	69
03 - March	2	03 - March	75
05 - May	3	05 - May	618
06 - June	6	06 - June	260
07 - July	4	07 - July	146
08 - August	14	08 - August	122
09 - September	12	09 - September	60
10 - October	10	10 - October	75
11 - November	15	11 - November	52
Grand Total	70	Grand Total	1531

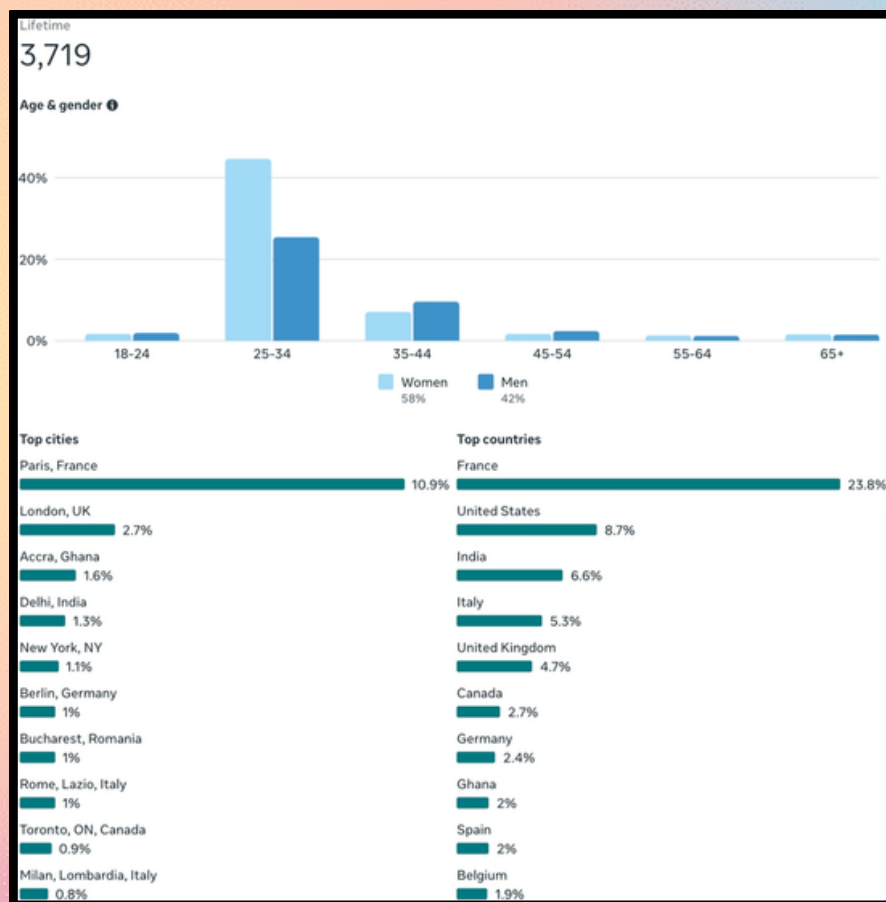
Post number - IG		Total posts (12 months)	
Month	Total	Total posts from new comms director (sep - dec)	
01 - January	2		
02 - February	2		
03 - March	1		
05 - May	1		
06 - June	6		
07 - July	4		
08 - August	14		
09 - September	6		
10 - October	10		
11 - November	10		
Grand Total	56		

If this anomaly reflects an artificial inflation of audience size, the department recommends adopting a more strategic and targeted approach to safeguard HDRI's reputation and ensure that engagement levels remain coherent with the scale of our pages. The communications department thus recommends using paid advertising, with a focus on LinkedIn and Instagram. Non-traditional branding strategies may be leveraged (promoting recruitment opportunities through LinkedIn Jobs to enhance visibility).

Audience segmentation - Instagram audience



Audience segmentation - Facebook audience



Audience segmentation - LinkedIn audience

Sum of Total followers					
Level of seniority - LinkedIn		Total			
Senior		5684			
Junior		5576			
Middle to senior		510			
Not sure		166			
Grand Total		11936			
Sum of Total followers					
Company size		Total			
11-50		1980			
51-200		1685			
1001-5000		1630			
10001+		1440			
2-10		1209			
201-500		1068			
501-1000		818			
5001-10000		633			
1		102			
Grand Total		10565			
Country of followers					
Sum of Total followers					
Continent	Country	Total			
Europe		2394			
Asia		2170			
Africa		1563			
South America		635			
North America		477			
Australia		103			
Middle East		23			
Grand Total		7365			

Newsletter analytics

	[D-DAY - 18:00] - Join our webinar on LGBTQ+ mental health! 🧠 Subject: [D-DAY - 18:00] - Join our webinar on LG...	Sent Nov 26 at 9:46 AM	763 Sent	40.76% Opened	0.26% Clicked	▼
	[D-DAY - 18:00] - Join our webinar on LGBTQ+ mental health! 🧠... Subject: [D-DAY - 18:00] - Join our webinar on LG...	Sent Nov 26 at 9:46 AM	1 Sent	100% Opened	0% Clicked	▼
	Join our webinar on LGBTQ+ mental health! 🧠 (team) Subject: Join our webinar on LGBTQ+ mental health...	Sent Nov 20 at 3:47 PM	1 Sent	100% Opened	100% Clicked	▼
	Join our webinar on LGBTQ+ mental health! 🧠 Subject: Join our webinar on LGBTQ+ mental health...	Sent Nov 20 at 3:35 PM	772 Sent	40.67% Opened	0.52% Clicked	▼

The newsletter shows a solid open rate, though click-through could be improved. However, tension between improving click rate and unsubscribe rate.

To increase the mailing list, a sign-up module has been added to the website, with the next step being the creation of a dedicated landing page on Octopus Mail.

RESEARCH & PUBLICATIONS

Department overview

The Research & Publications Department is leading HDRI's research agenda and ensuring that all outputs meet standards of rigour, ethics, inclusivity, and impact. The department drives HDRI's knowledge production through original research and publications fostering evidence-based advocacy across all thematic areas. The department's work is organized around five core thematic areas:

1. Economic, Social and Cultural Rights (ESCR)
2. Environment, Climate Change and Energy
3. Global Health
4. Migration and Security
5. Gender Equity

Its main functions include coordinating thematic research clusters, overseeing the full research cycle (from proposal to publication), managing the peer-review system.

Key achievements (2024-2025):

- Launch of HDRI's Internship Programme (started in Summer 2025), offering students and early-career researchers research experience.
- Initiation of the HDRI Thematic Index.
- Development and institutional adoption of the *HDRI Research Guidelines*, establishing a unified framework for quality, ethics, and methodological consistency across outputs.
- During the development of the Research Guidelines, the added value of HDRI's research was revisited and refined. It was reaffirmed that HDRI's unique positioning lies in its youth lens, the systematic integration of youth perspectives, priorities, and agency across all research activities. As a result, all HDRI researchers are now expected to incorporate this youth-centered approach in their analyses and publications. This youth-centered approach strengthens HDRI's identity as a youth-led think tank, ensuring that its research not only meets academic and policy standards but also amplifies the voices of young people in shaping global human development debates.

Lessons learned (2024-2025):

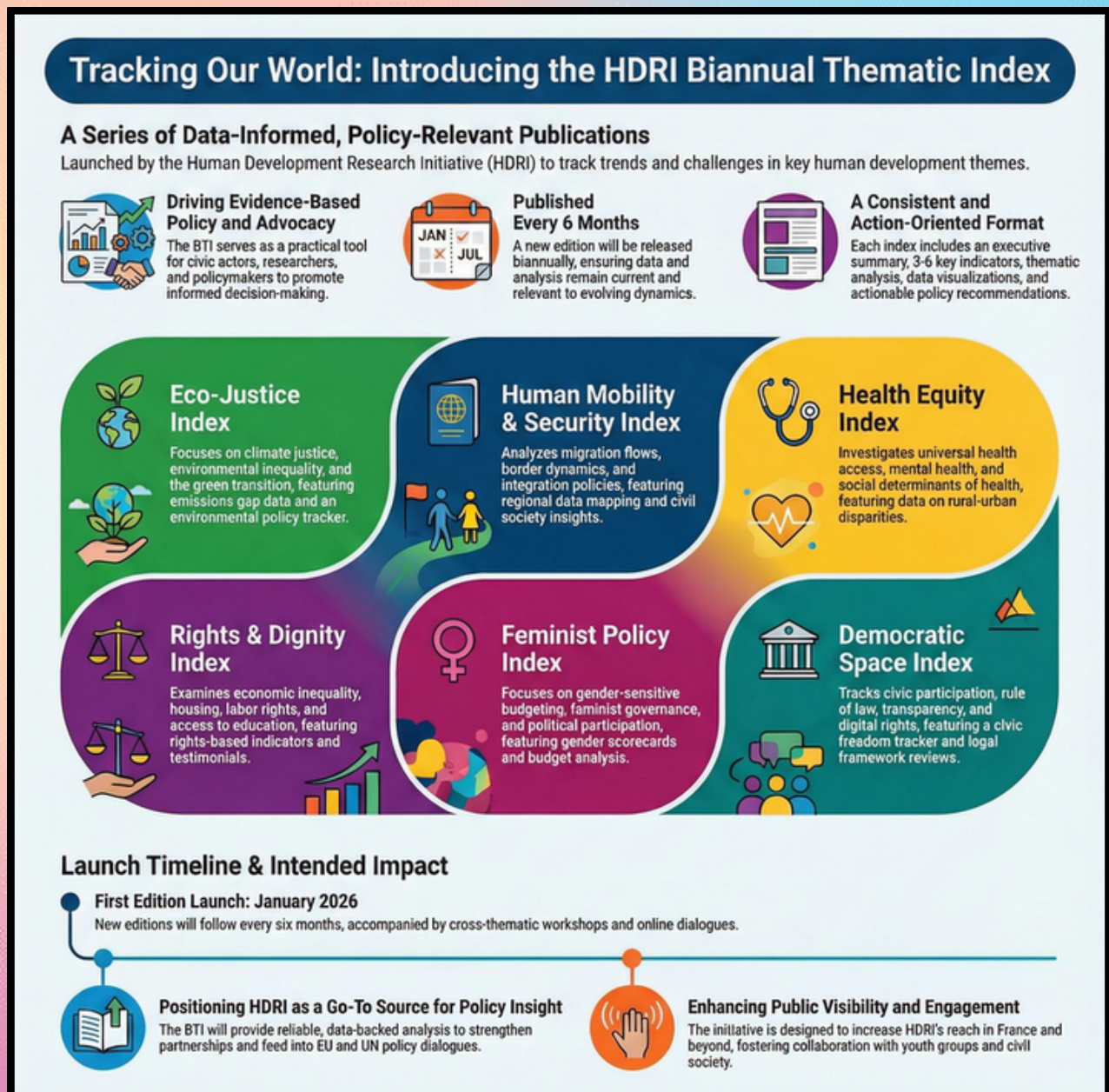
- As HDRI operates as a volunteer-based think tank, communication and coordination with Research Coordinators can be uneven. Each coordinator currently uses their preferred communication style (email, WhatsApp, etc.), which ensures flexibility but limits coherence. A more consistent system of internal coordination is needed to maintain alignment while respecting individual working styles.
- Feedback from the internship programme has been positive, highlighting the value of mentorship and the opportunity to gain first-hand research experience. However:
 - The two-month duration of the internship is often too short to complete a full publication, especially when interns must balance study commitments.
 - A group research format could make publication objectives more achievable, but timelines would still need adjustment to remain realistic.
 - There is a strong need expressed by interns for a more cooperative and peer-learning environment, where they can engage in joint projects, share feedback, and learn from one another in addition to receiving guidance from coordinators.
 - The department would benefit from formal internship guidelines that define expected outcomes, differentiate interns' deliverables from those of full-time researchers, and emphasize collaborative learning as a core feature of the HDRI research experience.
- A key lesson identified is the lack of structured capacity-building initiatives for HDRI researchers. While individual mentorship and informal support exist, there is currently no systematic training framework to strengthen research design, writing, and methodological skills across clusters.

Biannual Thematic Index (BTI)

The **Biannual Thematic Index (BTI)** Initiative is a proposed series of recurring, data-informed, and policy-relevant publications developed by the Human Development Research Initiative (HDRI). Published every six months, these indexes are designed to track trends and challenges across key human development themes while promoting evidence-based policymaking and advocacy across Europe and its neighboring regions.

The first category within this initiative is the **Eco-Justice Index (EJI)**. The EJI is a monitoring tool and composite indicator designed to move beyond traditional environmental metrics by systematically integrating the social and equity dimensions of sustainability transitions





Key features of the index include:

- **Focus Areas:** It assesses climate justice, environmental inequality, access to clean energy, and green transition accountability.
- **Geographic Scope:** The index specifically covers Europe, the Mediterranean, and selected neighboring regions.
- **Core Pillars:** It is anchored in a tripartite framework of environmental justice, evaluating distributional justice (fair allocation of costs and benefits), procedural justice (inclusive decision-making), and recognitional justice (respect for diverse perspectives and unique vulnerabilities).
- **Actionable Data:** Each edition includes an index table with 3-6 key indicators, thematic analysis, and actionable policy recommendations intended for civic actors and researchers



Publications - Gender Equity

Name: Who Works at Home? Leisure and Unpaid Work Across Gender and Income Quartiles

Author: Frances Douglas Thomson (Intern)

Edited by: Denis Horteia

Publications - Global Health

Name: Candida Auris and its Rapid Expansion in the United States and Globally

Author: Kristian Clausell-Mobley

Editor: Laura Coburn



Publications - Global Health

Name: Global Nutrition Labeling: What Nutri-Score Can Teach Us

Author: Lina A. Oumera

Editor: Laura Coburn

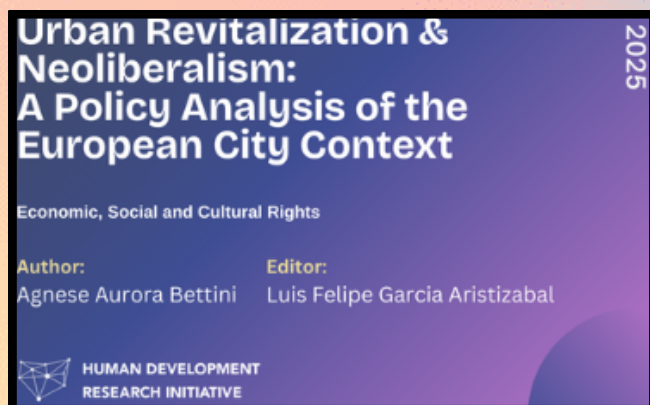
Publications - Global Health

Name: The Politics of Fear and the Health of Nations - Right-Wing Populism, Anxiety, and Global Well-Being

Author: Serhat Calimli (Intern)

Editor: Laura Coburn





Publications - ESCR

Name: Urban Revitalization & Neoliberalism: A Policy Analysis of the European City Context

Author: Agnese Aurora Bettini (Intern)

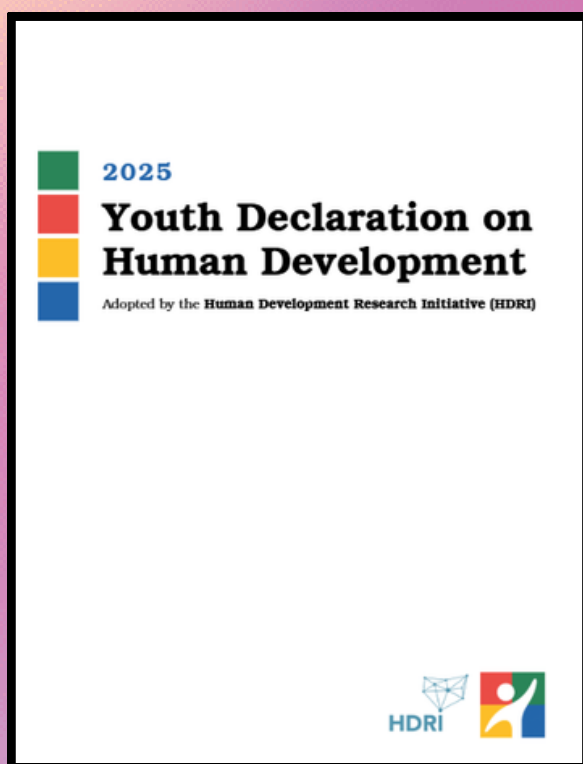
Edited by: Luis Felipe Garcia Aristizabal

Publications - Environment

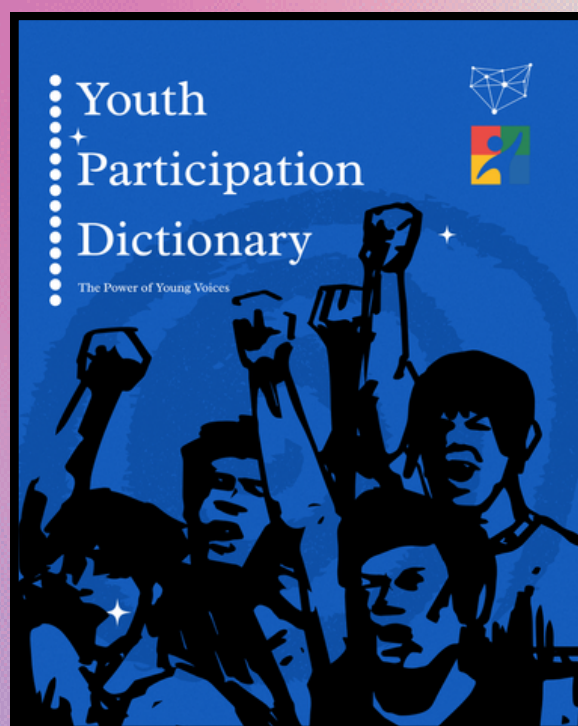
Name: Safeguarding Children's Health from Ambient Air Pollution in Malaysia: Recommended Interventions

Author: Siti Irbah Anuar

Editor: Yeojin Song



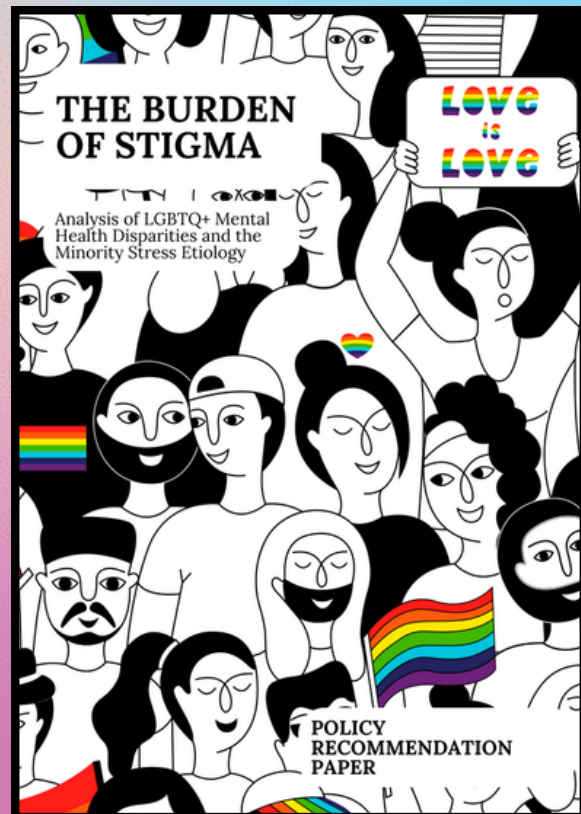
2025 Youth Declaration on Human Development



Youth Participation Dictionary



Contribution to the Second World Summit for Social Development on the legacy of the 1995 Copenhagen Declaration



The Burden of Stigma: Analysis of LGBTQ+ Mental Health Disparities and the Minority Stress Etiology – Policy Recommendation Paper

HDRI Participation in the EESC Youth Test

In 2025, HDRI was one of the most active organisations participating in the European Economic and Social Committee (EESC) Youth Test, contributing to youth-tested opinions across multiple policy areas, including TEN, ECO, SOC, and CCMI. HDRI nominated four youth representatives, who participated in six opinions, bringing youth perspectives and expertise to the European decision-making process.

The Youth Test aims to integrate the views of young people into the EESC's opinion-making process, ensuring policies are inclusive, rights-based, and youth-informed. Through its engagement, **HDRI contributed to:**

- Providing insights on youth-relevant issues and policy impacts
- Supporting transparency, inclusivity, and human-centred approaches in the opinion-making process
- Strengthening collaboration between youth organisations, EESC members, and EU stakeholders

HDRI's active involvement highlights its commitment to youth empowerment, civic engagement, and evidence-based advocacy, reinforcing the organisation's role as a trusted partner in shaping European policies that affect young people.

EVENTS

Department overview

The Events Department of HDRI is responsible for planning, coordinating, and executing a wide range of activities that promote youth engagement, knowledge exchange, and organizational visibility. In 2025, the department played a central role in organizing workshops, trainings, conferences, and public campaigns, ensuring that all events align with HDRI's strategic priorities of human rights, climate justice, youth participation, and research.

The department works closely with internal teams, external partners, and volunteers to deliver high-quality, inclusive, and impactful events. Key responsibilities include:

- Designing and managing event programs that empower young people and amplify their voices.
- Coordinating logistics, communications, and participant engagement for both in-person and online events.
- Monitoring and evaluating event outcomes to inform future planning and ensure continuous improvement.

Through its work, the Events Department contributes to HDRI's mission by creating spaces where youth, researchers, policymakers, and civil society actors can connect, collaborate, and advance shared goals.



Youth at COP30 – From Demands to Deliverables - Webinar

As the world prepares for COP30, youth across Europe and beyond are demanding not just a seat at the table – but tangible results. This webinar brings together leading young climate advocates and policy shapers to explore how youth can move from demands to deliverables, shaping real outcomes within and beyond the COP process.

Password: pJNb4MV*

Knowing Who We Are and Moving Towards Thriving: LGBTQ+ Mental Health - Webinar

90-minute online webinar organized by (HDRI) in collaboration with Gabriele Cotronei (they/he), designed to provide the specific mental health needs of the LGBTQ+ community, their impact on personal and professional lives, holistic mental health support and approaches, re-engaging with queer ancestry, tools for resilience and thriving (including gender and self-expression, shame and identity, freedom and societal norms and pressures, empowerment in talking to healthcare providers.

Password: Dd5pS2P*



At the **10th European Migration Forum (EMF)**, HDRI organised the interactive workshop: **“RIGHTS - Because protecting workers’ rights is the most effective way to end illegal employment.”** The session covered rights-based approaches to prevent exploitation, human-centred compliance, civil society’s monitoring role, fair recruitment, and strategies to eliminate illegal employment. HDRI also introduced the “RIGHTS FIRST Framework”, highlighting six pillars: Recognition, Inspections, Guarantees, Human-centred systems, Transparency, and Solid partnerships.

KEY ACTIVITIES AND PROGRAMS

In 2025, HDRI actively participated in a range of international and regional initiatives focused on youth empowerment, human rights, climate justice, and research. Our representatives attended workshops, conferences, and advocacy events, contributing expertise, knowledge, and youth perspectives. Through these engagements, HDRI strengthened partnerships, amplified young voices, and supported evidence-based dialogue on inclusive and sustainable development.



Your Europe, Your Say! 2025

13/03/2025 - 14/03/2025

Gurgen Petrosyan (President)

EESC, Brussels, Belgium



EuroDIG - European Dialogue on Internet Governance 2025

12/05/2025 - 14/05/2025

Gurgen Petrosyan (President)

CoE, Strasbourg, France



Octopus Conference 2025

04/06/2025 - 06/06/2025

Gurgen Petrosyan (President)

CoE, Strasbourg, France

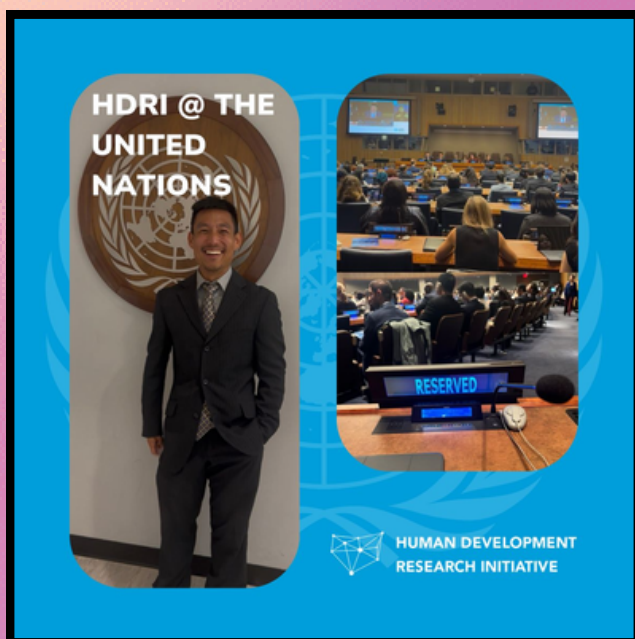


European Youth Event 2025

13/06/2025 - 14/06/2025

Gurgen Petrosyan (President)

EP, Strasbourg, France



High-Level Plenary Meeting of the UN General Assembly, commemorating the 30th Anniversary of the World Programme of Action for Youth.

25/09/2025 - 25/09/2025

Peter Choi (Min Seok Choi)

UN, New York, US



Second World Summit for Social Development

04/11/2025 - 06/11/2025

Peter Choi (Min Seok Choi)

UN, Doha, Qatar



EU4Youth Days 2025

08/10/2025 - 09/10/2025

Gurgen Petrosyan (President) & Janice
Tieguhong Puatwoe (Operations Officer)
Brussels, Belgium



**IGLYO's International Youth Conference
on LGBTQI Inclusion in Sports**

26/10/2025 - 31/10/2025

Gurgen Petrosyan (President)
Brussels, Belgium



**Intersections for Impact: A Forum on
Health, Environment & Education**

02/11/2025 - 04/11/2025

Gurgen Petrosyan (President)
Brussels, Belgium



**Regional Workshop on Accelerating
Market Integration of Renewables**

13/11/2025 - 14/11/2025

Gurgen Petrosyan (President)
IEA, Paris, France



**IGLYO Annual Members' Conference
(AMC) 2025**

06/11/2025 - 10/11/2025

Mohit Pandey (Researcher - Gender)
Zurich, Switzerland



10th European Migration Forum (EMF)

27/11/2025 - 28/11/2025

Gurgen Petrosyan (President)
EESC, Brussels, Belgium



Eastern Partnership Civil Society Summit 2025

02/12/2025 - 04/12/2025

Gurgen Petrosyan (President)
Brussels, Belgium



CHALLENGES AND LESSONS LEARNED

Throughout 2025, HDRI navigated several operational and contextual challenges. These included adapting to rapidly evolving international event schedules, limited access to certain funding opportunities, and logistical constraints in coordinating cross-border activities. Despite these obstacles, the organization gained valuable insights that will inform future strategies:

- Strengthening digital infrastructure and online engagement to ensure continuity of participation in international events.
- Enhancing partnership and network-building to broaden resource access and collaboration.
- Prioritizing inclusive approaches to ensure equitable participation for youth with fewer opportunities.
- These lessons reinforce HDRI's commitment to resilience, adaptability, and evidence-based decision-making in pursuing its mission.

OUTLOOK FOR 2026

Looking ahead, HDRI will focus on consolidating its impact and expanding its strategic reach.

Key priorities for 2026 include:

- **Strategic Initiatives:** Greater involvement in European and international policy dialogues, youth empowerment programs, and research-driven advocacy on human rights and climate justice.
- **Institutional Development:** Strengthening governance, compliance, and organizational structures, while enhancing internal capacity and volunteer engagement.
- **Partnerships and Networks:** Expanding collaborations with civil society, academic institutions, and youth organizations to maximize knowledge exchange and influence.

HDRI remains committed to fostering inclusive, sustainable, and rights-based development, empowering youth to actively contribute to societal transformation across Europe and beyond.

ACKNOWLEDGEMENTS

Human Development Research Initiative (HDRI) wishes to express its deepest gratitude to all individuals and organizations whose support, dedication, and collaboration made our work possible in 2025. We extend our heartfelt appreciation to our volunteers and members, whose commitment, energy, and expertise are the driving force behind our initiatives. Their active participation in projects, events, research, and advocacy efforts has been essential to delivering meaningful programs and achieving tangible impact in the areas of youth empowerment, human rights, climate justice, and inclusive development.

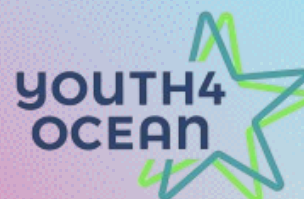
We also acknowledge our partners and collaborators, whose guidance, strategic support, and knowledge sharing have strengthened HDRI's capacity to operate effectively at local, regional, and international levels. Their engagement has facilitated cross-sectoral dialogue, innovative solutions, and collaborative approaches that amplify the voices of young people and enhance the reach of our initiatives.

Our sincere thanks go to our donors and funding supporters, whose trust and generosity have enabled HDRI to implement high-quality programs, expand our organizational reach, and invest in capacity-building and institutional development. Their contributions are instrumental in sustaining HDRI's mission and ensuring the continuity of our work in fostering equitable, participatory, and resilient communities across Europe and beyond.

Finally, we recognize that the achievements of 2025 would not have been possible without the collective effort of everyone involved. To our volunteers, members, partners, and donors—your commitment, expertise, and belief in HDRI's vision have made a lasting difference, and we look forward to continuing this journey together to empower youth, promote rights-based development, and drive positive social change.

Thank you!

MEMBERS & PARTNERS, PROJECTS



United Nations



**SECOND
WORLD SUMMIT
FOR SOCIAL
DEVELOPMENT
DOHA 2025**





International
Energy Agency



CIVIL SOCIETY
PLATFORM
FOR PEACEBUILDING
AND STATEBUILDING

**EQUALITY
PLATFORM**

for the energy sector



The largest
movement
for green fair
economies



**THEMATIC
INDEX**

HUMAN DEVELOPMENT RESEARCH INITIATIVE



CIVICUS



UNIVERSITÀ
DEGLI STUDI
DI MILANO



SUSTAINAWARE



UNIVERSITÉ DE FRIBOURG
UNIVERSITÄT FREIBURG



Università
di Genova

